

June 19, 2023

To Our Shareholders

4-2, Ohtemachi 1-chome, Chiyoda-ku, Tokyo
Marubeni Corporation
Masumi Kakinoki
President & CEO, Member of the Board

Partial Amendment to Notice of the 99th Ordinary General Meeting of Shareholders

Please be advised that we have made a partial amendment to the "Notice of the 99th Ordinary General Meeting of Shareholders" that we posted on the Corporation's website on May 31, 2023.

The partial amendment is indicated with underlines.

1. Amended section: Page 20 of the "Notice of the 99th Ordinary General Meeting of Shareholders" regarding Mr. Hisayoshi Ando's career overview.

(Before amendment)

Apr. 1983: Joined the Ministry of International Trade and Industry
Jul. 2005: General Manager, Iron and Steel Division of Manufacturing Industries Bureau of Ministry of Economy, Trade and Industry
Jul. 2007: General Manager, General Policy Division, Director-General's Secretariat of Agency for Natural Resources and Energy of Ministry of Economy, Trade and Industry
Jul. 2008: General Manager, Economic and Industrial Policy Division of Economic and Industrial Policy Bureau of Ministry of Economy, Trade and Industry
Dec. 2008: General Manager, Policy Planning and Coordination Division of Minister's Secretariat of Ministry of Economy, Trade and Industry
Sep. 2009: Executive Secretary to the Prime Minister
Jul. 2010: Director-General of Natural Resources and Fuel Department of Agency for Natural Resources and Energy of Ministry of Economy, Trade and Industry
Jun. 2013: Director-General of Kanto Bureau of Economy, Trade and Industry of Ministry of Economy, Trade and Industry
Jul. 2015: Director-General of Commerce and Information Policy Bureau of Ministry of Economy, Trade and Industry
Jul. 2017: Director-General of Small and Medium Enterprise Agency of Ministry of Economy, Trade and Industry
Jul. 2019: Vice-Minister of Economy, Trade and Industry of Ministry of Economy, Trade and Industry (Resigned in Jul. 2021)
Dec. 2021: Executive Advisor, Nippon Life Insurance Company
May 2022: Director, Audit & Supervisory Committee Member, Nitori Holdings Co., Ltd. (Present Position)
Jun. 2022: Member of the Board of the Corporation (Present Position)

(After amendment)

Apr. 1983: Joined the Ministry of International Trade and Industry

Jul. 2005: General Manager, Iron and Steel Division of Manufacturing Industries Bureau of Ministry of Economy, Trade and Industry

Jul. 2007: General Manager, General Policy Division, Director-General's Secretariat of Agency for Natural Resources and Energy of Ministry of Economy, Trade and Industry

Jul. 2008: General Manager, Economic and Industrial Policy Division of Economic and Industrial Policy Bureau of Ministry of Economy, Trade and Industry

Dec. 2008: General Manager, Policy Planning and Coordination Division of Minister's Secretariat of Ministry of Economy, Trade and Industry

Sep. 2009: Executive Secretary to the Prime Minister

Jul. 2010: Director-General of Natural Resources and Fuel Department of Agency for Natural Resources and Energy of Ministry of Economy, Trade and Industry

Jun. 2013: Director-General of Kanto Bureau of Economy, Trade and Industry of Ministry of Economy, Trade and Industry

Jul. 2015: Director-General of Commerce and Information Policy Bureau of Ministry of Economy, Trade and Industry

Jul. 2017: Director-General of Small and Medium Enterprise Agency of Ministry of Economy, Trade and Industry

Jul. 2019: Vice-Minister of Economy, Trade and Industry of Ministry of Economy, Trade and Industry (Resigned in Jul. 2021)

Dec. 2021: Executive Advisor, Nippon Life Insurance Company

May 2022: Director, Audit & Supervisory Committee Member, Nitori Holdings Co., Ltd. (Present Position)

Jun. 2022: Member of the Board of the Corporation (Present Position)

Jun 2023 President & CEO, Tokyo Small and Medium Business Investment & Consultation CO., LTD. (Present Position)

2. Amended section: Page 20 of the "Notice of the 99th Ordinary General Meeting of Shareholders" regarding Mr. Hisayoshi Ando's status of important concurrent occupations or positions at other organizations.

(Before amendment)

Director, Audit & Supervisory Committee Member, Nitori Holdings Co., Ltd.

(After amendment)

Director, Audit & Supervisory Committee Member, Nitori Holdings Co., Ltd.

President & CEO, Tokyo Small and Medium Business Investment & Consultation CO., LTD.

3. Amended section: Page 20 of the "Notice of the 99th Ordinary General Meeting of Shareholders" regarding Mr. Hisayoshi Ando's special notes on the candidate for the position of Outside Director.

(Before amendment)

- (1) Submission of the "Independent Director/Auditor Notification":

No personal, capital or transaction relationships between Mr. Ando and the Corporation result in conflicts of interest that could harm the interests of the general shareholders, and he satisfies the requirements in the "Standards and Policies for the Independence of

Outside Directors/Audit & Supervisory Board Members of the Corporation” (as set forth on page 25). Hence, the Corporation has appointed him as an Independent Director stipulated by Tokyo Stock Exchange Inc., which is the financial instruments exchange on which the Corporation’s stock is listed, and notified the said exchange of such designation. If his reappointment is approved at this General Meeting of Shareholders, the Corporation plans to reappoint him as an Independent Director and notify the exchange of such designation.

(2) Mr. Ando is to take office as Director of Tokyo Small and Medium Business Investment & Consultation CO., LTD. at the Annual Shareholders’ Meeting to be held in June 2023.

(After amendment)

(1) Submission of the “Independent Director/Auditor Notification”:

No personal, capital or transaction relationships between Mr. Ando and the Corporation result in conflicts of interest that could harm the interests of the general shareholders, and he satisfies the requirements in the “Standards and Policies for the Independence of Outside Directors/Audit & Supervisory Board Members of the Corporation” (as set forth on page 25). Hence, the Corporation has appointed him as an Independent Director stipulated by Tokyo Stock Exchange Inc., which is the financial instruments exchange on which the Corporation’s stock is listed, and notified the said exchange of such designation. If his reappointment is approved at this General Meeting of Shareholders, the Corporation plans to reappoint him as an Independent Director and notify the exchange of such designation.

(2) Mr. Ando took office as President & CEO of Tokyo Small and Medium Business Investment & Consultation CO., LTD. effective June 14, 2023.

(3) Mr. Ando is an executive of Tokyo Small and Medium Business Investment & Consultation CO., LTD. There were no transactions between this company and the Corporation during the three business years from fiscal year 2019 to fiscal year 2021.

END